

CAMROSE AND AREA LODGE AUTHORITY REVIEW PROCESS – JUNE 2023

Business Plan 2023-2025 was prepared and submitted under the direction of the Board of Directors of Camrose and Area Lodge Authority in accordance with legislation and associated ministerial guidelines, and in consideration of all policy decisions and material, economic or fiscal implications of which the Board is aware. This plan was originally approved by the Board of Directors in June 2022. A review of the plan and relevant performance indicators has occurred. Appendices have been updated and submitted as directed by the Ministry of Seniors, Community and Social Services.

STRATEGIC PRIORITIES UPDATE

Camrose and Area Lodge Authority is pleased that the Stoney Creek Lodge transfer has been successfully completed between the Ministry and the City of Camrose as of March 31, 2023.

Vacancy rates in Rosealta Lodge as a result of the pandemic remain a concern. While inquiries about the program and move-ins have been increasing, we are still seeing offsetting move-outs, mostly due to a need to move to a higher level of care. CALA is developing a Marketing Plan for the Lodge and hopes to see more stability in occupancy.

In the past year, CALA has worked on updates to resident engagement processes. This included a Quality Improvement Initiative on Meal Time Experience and updated resident surveys.

CALA is prepared to participate in the Lodge Program review. We hope that the timelines for the review will be released soon now that the provincial election has concluded. The review is important for the sustainability of the lodge program as it would address how lodges support seniors and communities and how the program should be funded.

We look forward to working with the Ministry, to continue our work in providing an affordable and safe housing option for seniors, that recognizes the need for continuity of care.

Board of Directors
Camrose and Area Lodge Authority

Caring Communities

APPENDICES

- **Appendix A – Board Skills Matrix**
- **Appendix C – Financial Budgets and Forecasts**
- **Appendix D - Capital Maintenance and Renewal Program**
- **Appendix G – Capital Asset Questionnaire**